

11th EDITION · AFRICA ENERGY MARKETPLACE (AEMP) UGANDA

Stakeholder Consultation on the National Energy Compact to Deliver on Mission 300 Targets

“From Mission 300 to Vision 2040: Delivering Uganda’s Energy Ambition to Power the Quantitative Leap”

21–22 October 2026 | Serena Hotel, Kampala, Uganda

PROVISIONAL AGENDA

DAY 1 · Wednesday, 21 October 2026

TIME	SESSION / ACTIVITY
08:00 – 09:00	Arrival and registration of participants
09:00 – 09:10	National anthem
09:10 – 09:30	Official opening remarks <i>The Permanent Secretary, Ministry of Energy and Mineral Development</i>
09:30 – 09:45	Welcome address <i>Themba Bhebhe, Country Manager, African Development Bank</i> <i>Francisca Ayodeji Akala, Country Manager, World Bank</i>
09:45 – 10:00	Keynote address by the AfDB <i>VP Power, Energy, Climate & Green Growth – Kevin Kariuki</i>
10:00 – 10:15	Keynote address by the Government of Uganda <i>Minister of Energy and Mineral Development – Hon. Dr Monica M. Masanza</i>
10:15 – 10:30	Chief Guest remarks and national launch of the National Energy Compact <i>Prime Minister – Rt. Hon. Robinah Nabbanja</i>
10:30 – 10:45	Official group photo
Coffee break · 10:45 – 11:00	
11:00 – 12:00	Interministerial Panel <i>This opening panel will align Government around the Energy Compact as a cross-government delivery agenda for growth, industrialisation and inclusion, and identify the priority reforms required through 2030. The discussion will clarify institutional roles, cross-pillar coordination and the Compact Delivery and Monitoring Unit (CDMU), with the objective of securing shared ownership and high-level commitment to implementation.</i> Moderator: AfDB VP Power, Energy, Climate & Green Growth – Kevin Kariuki Invited panellists - Minister of Energy and Mineral Development – Hon. Dr Monica M. Masanza - Minister of Finance, Planning and Economic Development – Hon. Henry M. Ariganyira - Minister of Agriculture, Animal Industry and Fisheries – Hon. Frank K. Tumwebaze - Minister for Science, Technology and Innovation – Hon. Jonard Assimwe - Minister of Water and Environment – Hon. Maj. Gen. Kahinda Otafiire

TIME	SESSION / ACTIVITY
12:00 – 13:30	Session 1: Developing Generation and Grid Infrastructure at Competitive Costs <i>This session will examine how Uganda can translate its generation and transmission pipeline into timely, least-cost capacity, including optimisation of existing assets, competitive procurement and priority grid investments. The discussion will focus on the delivery and financing choices needed to expand reliable supply while keeping system costs competitive and ensuring new generation can be evacuated to growing demand centres.</i> Introductory presentation: M300 Compact Pillar I, Tony Blair Institute for Global Change (TBI) Co-chairs (TBC): Wale Shonibare / Batchi Baldeh (AfDB) and Jan Alber, Country Director, KfW Invited panellists • Eng. Julius Wamala – Assistant Commissioner, Generation, MEMD • Harrison E. Mutikanga – Chief Executive Officer, UEGCL • Zion Okama - Head of Renewables, TotalEnergies • Chris Flavin (represented by Loic) – Chief Executive Officer, Gridworks • Luka Buljan – Managing Director, Bujagali Energy • Eng. Richard Matsiko – Chief Executive Officer, UETCL
Lunch break · 13:30 – 14:30	
14:30 – 16:00	Session 2: Ensuring Financially Sustainable Utilities Providing Reliable and Affordable Services <i>This session will focus on the reforms needed to strengthen utility financial health, operational performance and service reliability while protecting affordability for consumers. It will connect tariff reform, loss reduction, revenue assurance and stronger financial management to the Compact's goal of sustainable utilities that can maintain assets, attract investment and deliver dependable power.</i> Introductory presentation: M300 Compact Pillar V, Tony Blair Institute for Global Change (TBI) Co-chairs: Batchi Baldeh (AfDB) and Dr Joseph Kapika, Senior Energy Specialist, World Bank Invited panellists • Dr Brian Isabirye – MEMD • Ziria Tibalwa Waako – Electricity Regulatory Authority (ERA) • Jacqueline Kiwanuka – Chief Finance Officer, UEDCL • Patrick Mwesige – Utility regulation and finance expert • Brian Kelly – CEO Virunga Power
16:00 – 17:30	Session 3: Encouraging Private Sector Participation to Mobilise Additional Resources <i>This session will test what is required to convert Uganda's energy investment pipeline into bankable transactions and mobilise private capital at scale. Panellists will focus on project preparation, risk allocation, local and international financing, competitive procurement and the instruments needed to crowd in investors across generation, transmission and distributed energy.</i> Introductory presentation: M300 Compact Pillar IV, Tony Blair Institute for Global Change (TBI) Co-chairs: Wale Shonibare / Jing Li (AfDB) and Robert Mukiza, Director General, Uganda Investment Authority Invited panellists • Eng. Festo Lubwama – Principal Energy Officer, MEMD • Dr Patricia Ojangole – Managing Director, Uganda Development Bank • Nicholas Kiiza – Executive Vice President – Energy & Infrastructure, Stanbic Bank • Andrei Klevchuk - Director of Project Finance, AMEA Power • Berkeley Energy representative (tbc) • Soumya Banerjee - IFC Regional Infrastructure Manager EA
17:30 – 18:00	Mission 300 Delivery Session with the AfDB and World Bank Country Managers <i>A focused delivery conversation with the AfDB and World Bank Country Managers on the institutional support, financing and implementation discipline required to move Uganda's Energy Compact from commitments to results. The session will highlight immediate delivery priorities, how Mission 300 partners can unblock implementation, and the mechanisms for tracking progress through 2030.</i>

DAY 2 · Thursday, 22 October 2026

TIME	SESSION / ACTIVITY
08:30 – 09:00	Arrival and registration of participants
09:00 – 10:30	Session 4: Accelerating Affordable Energy Access and Clean Cooking Solutions for Last-Mile Access <i>This session will examine how Uganda can close the last-mile access gap through a coordinated mix of grid densification, mini-grids and stand-alone solar while accelerating the transition to modern cooking. The discussion will bring government, development partners and market operators together around scalable delivery models, affordability and financing, with the aim of turning public support into sustainable private-sector-led access at scale.</i> Introductory presentation: M300 Compact Pillar III, Tony Blair Institute for Global Change (TBI) Co-chairs: Daniel Schroth / Joao Cunha (AfDB) and Eng. Davide Bixio, Programme Manager – Energy and Green Economy, EU Delegation to Uganda Invited panellists - Eng. Abdon Atwine – Commissioner, Rural Electrification Department, MEMD - Alex Wanume – Country Director, NOA Energy Services (U) Ltd - Roy Nyamutale Baguma – Managing Director, UECCC - Yariv Cohen – Co-Founder, Ignite - David Olimi-Managing Director of Kendeza – Carbon Conscious Solutions Uganda - Lydia Nandawula – Climate and Energy Policy Representative, British High Commission
Coffee break · 10:30 – 10:45	
10:45 – 12:15	Session 5: Reaping the Benefits of Greater Regional Integration <i>This session will explore how Uganda can use its position within the Eastern Africa Power Pool to improve system resilience, lower costs and grow cross-border electricity trade. The discussion will focus on priority interconnectors, market and regulatory readiness, transmission coordination and the practical requirements for Uganda and neighbouring importing markets to participate effectively in a deeper regional power market.</i> Introductory presentation: M300 Compact Pillar II, Tony Blair Institute for Global Change (TBI) Co-chairs (TBC): Batchi Baldeh / Alemayehu Wubeshet-Zegeye (AfDB) and Eng. Eriasi Kiyemba, former UETCL Managing Director / ERA Invited panellists - Eng. Edward Baleke – Assistant Commissioner, Transmission, MEMD - Eng. James K. Wahogo – Secretary General, Eastern Africa Power Pool (EAPP) - Eng. Richard Matsiko – Chief Executive Officer, UETCL - Andrew Asira – Senior Director, Operations & Business Development, East African Development Bank (EADB) - Dr Siddig Abdalla Talha – General Director for Energy Affairs, South Sudan
Lunch break · 12:15 – 13:30	
13:30 – 15:00	Session 6: Development Partner Round Table <i>This roundtable will move from discussion of individual partner programmes to concrete alignment around the Compact's priority projects, reforms and technical-assistance needs. Development partners will be invited to signal where they can support delivery, identify suitable financing instruments and agree how coordination can reduce fragmentation and strengthen the CDMU.</i> Moderator: Maris Wanyera – Director, Debt and Cash Policy, MoFPED Invited panellists - Dr Joseph Kapika – Senior Energy Specialist, World Bank - Eng. Davide Bixio – Programme Manager, Energy and Green Economy, EU Delegation to Uganda - Germany – representative TBC - Additional development partners to be confirmed based on their intended support to specific Compact actions
15:00 – 17:00	Closing <i>The AEMP consultation concludes and joins the wider REC closing event, including closing remarks by the Minister of Energy and Mineral Development.</i>